

**Rocky Mountain Classical Academy**

**6 YEAR PROJECTION**

|  | <u>FY2015</u>       | <u>FY2016</u>       | <u>FY2017</u>       | <u>FY2018</u>       | <u>FY2019</u>       | <u>FY2020</u>       |
|--|---------------------|---------------------|---------------------|---------------------|---------------------|---------------------|
| LOCAL REVENUE                          | 317,432             | 534,899             | 999,980             | 596,523             | 607,789             | 612,795             |
| STATE REVENUE                          | 7,510,326           | 9,153,241           | 10,186,795          | 10,289,826          | 10,594,313          | 10,782,573          |
| FEDERAL REVENUE                        | 29,307              | 31,729              | 37,800              | 37,859              | 38,236              | 38,327              |
|  | <b>7,857,065</b>    | <b>9,719,869</b>    | <b>11,224,575</b>   | <b>10,924,209</b>   | <b>11,240,338</b>   | <b>11,433,695</b>   |
| INSTRUCTIONAL SALARIES                 | 1,950,267           | 2,173,255           | 2,434,226           | 2,489,064           | 2,528,723           | 2,569,261           |
| OTHER SALARIES                         | 603,549             | 729,824             | 1,086,467           | 1,160,270           | 1,179,126           | 1,198,310           |
| BENEFITS                               | 848,254             | 888,320             | 1,202,028           | 1,280,244           | 1,332,057           | 1,378,470           |
| PROFESSIONAL SERVICES                  | 234,693             | 256,188             | 277,987             | 198,291             | 204,240             | 210,367             |
| BUILDING SERVICES                      | 1,867,522           | 2,888,499           | 3,537,150           | 3,526,519           | 3,533,198           | 3,567,756           |
| OTHER SERVICES                         | 925,598             | 1,144,229           | 1,253,210           | 1,268,469           | 1,312,361           | 1,348,621           |
| SUPPLIES                               | 489,820             | 760,671             | 821,903             | 819,029             | 840,305             | 856,457             |
| OTHER EXPENDITURES                     | 6,870               | 9,000               | 23,000              | 8,690               | 8,951               | 9,219               |
| <b>TOTAL EXPENDITURES (A)</b>          | <b>6,926,574</b>    | <b>8,849,985</b>    | <b>10,635,970</b>   | <b>10,750,575</b>   | <b>10,938,962</b>   | <b>11,138,461</b>   |
| <b>CHANGE IN FUND BALANCE</b>          | <b>930,491</b>      | <b>869,883</b>      | <b>588,605</b>      | <b>173,634</b>      | <b>301,376</b>      | <b>295,234</b>      |
| BEGINNING FUND BALANCE                 | 1,784,515           | 2,215,006           | 3,084,890           | 3,673,495           | 3,847,128           | 4,148,505           |
| Transfers to Building Corporation      | 500,000             |                     |                     |                     |                     |                     |
| ENDING FUND BALANCE                    | 2,215,006           | 3,084,890           | 3,673,495           | 3,847,128           | 4,148,505           | 4,443,739           |
| <b>UNRESERVED FUND BALANCE (B)</b>     | <b>1,781,004.18</b> | <b>3,115,000.00</b> | <b>3,703,604.96</b> | <b>3,847,238.76</b> | <b>3,606,441.64</b> | <b>3,895,877.54</b> |
| <b>OPERATING INCREASE</b>              | <b>2,262,592</b>    | <b>3,299,793</b>    | <b>3,042,515</b>    | <b>2,630,544</b>    | <b>2,761,286</b>    | <b>2,758,144</b>    |
| <b>MAXIMUM ANNUAL DEBT SERVICE</b>     | <b>2,385,618</b>    | <b>2,385,618</b>    | <b>2,385,618</b>    | <b>2,385,618</b>    | <b>2,385,618</b>    | <b>2,385,618</b>    |
| <b>DSRC</b>                            | <b>0.95</b>         | <b>1.38</b>         | <b>1.28</b>         | <b>1.10</b>         | <b>1.16</b>         | <b>1.16</b>         |
| <b>DSRC WITHOUT MIDDLE SCHOOL RENT</b> | <b>1.02</b>         |                     |                     |                     |                     |                     |
| <b>DAILY OPERATING EXPENSES (C)</b>    | <b>18,976.91</b>    | <b>24,246.53</b>    | <b>29,139.64</b>    | <b>29,453.63</b>    | <b>29,969.76</b>    | <b>30,516.33</b>    |
| <b>DAYS OF UNRESERVED CASH (D)</b>     | <b>94</b>           | <b>128</b>          | <b>127</b>          | <b>131</b>          | <b>120</b>          | <b>128</b>          |

**Resolution:**

The board of Rocky Mountain Classical Academy approves the supplemental 2016-17 budget as attached in the Uniform Summary with total Expenses and Reserves in the General Fund of

**13,173,197.69**

and total Expenses and Reserves in the Building Corporation of

**2,680,000.00**

**Rocky Mountain Classical Academy**

**Statement of Earnings**  
**5 YEAR PROJECTION**  
**For Management Use Only**

|                         |                                | FTE              | FTE               | FTE               | FTE               | FTE               | FTE               |
|-------------------------|--------------------------------|------------------|-------------------|-------------------|-------------------|-------------------|-------------------|
|                         |                                | 1,237.56         | 1,328.00          | 1,331.29          | 1,352.14          | 1,357.14          | 1,362.14          |
|                         |                                | 7,012            | 7,076             | 7,260             | 7,369             | 7,479             | 7,592             |
|                         |                                | -                |                   |                   |                   |                   |                   |
|                         |                                | FY2016           | FY2017            | FY2018            | FY2019            | FY2020            | FY2020            |
|                         |                                | Audited          | Projection        | Projection        | Projection        | Projection        | Projection        |
| Revenue                 |                                |                  |                   |                   |                   |                   |                   |
| UNDESIGNATED            | State Revenue                  | 8,677,189        | 9,396,928         | 9,665,133         | 9,963,752         | 10,150,605        | 10,340,822        |
| UNDESIGNATED            | Additional PPR                 |                  |                   |                   |                   |                   |                   |
| UNDESIGNATED            | Mill Levy Override             | 125,440          | 416,100           | 250,000           | 250,000           | 250,000           | 250,000           |
| UNDESIGNATED            | Rental Revenue                 | 0                | 0                 | 0                 | 0                 | 0                 | 0                 |
| UNDESIGNATED            | READ Act                       | 32,611           | 34,994            | 35,081            | 35,630            | 35,762            | 35,894            |
| UNDESIGNATED            | Federal Impact Aid             | 17,929           | 24,000            | 24,059            | 24,436            | 24,527            | 24,617            |
| UNDESIGNATED            | Federal E Rate Revenue         | 13,800           | 13,800            | 13,800            | 13,800            | 13,800            | 13,800            |
| UNDESIGNATED            | Capital Construction Revenue   | 318,000          | 338,773           | 339,612           | 344,931           | 346,206           | 347,482           |
| UNDESIGNATED            | Interest and Investment Income | 3,428            | 10,000            | 12,000            | 14,400            | 17,280            | 20,736            |
| UNDESIGNATED            | Food Service                   | 209,000          | 221,449           | 219,214           | 223,147           | 224,090           | 225,033           |
| UNDESIGNATED            | Fee Revenue                    | 292,800          | 314,198           | 314,976           | 319,909           | 321,092           | 322,275           |
| UNDESIGNATED            | Miscellaneous Income           | 14,338           | 35,000            | 35,000            | 35,000            | 35,000            | 35,000            |
| UNDESIGNATED            | Donations                      | 15,333           | 419,333           | 15,333            | 15,333            | 15,333            | 15,333            |
| UNDESIGNATED            | Playground Donations           | 0                | 0                 | 0                 | 0                 | 0                 | 0                 |
| <b>TOTAL REVENUE</b>    |                                | <b>9,719,869</b> | <b>11,224,575</b> | <b>10,924,209</b> | <b>11,240,338</b> | <b>11,433,695</b> | <b>11,630,992</b> |
| Costs and expenses:     |                                |                  |                   |                   |                   |                   |                   |
| ELEMENTARY EDUCATION    | Regular Salaries               | 1,135,355        | 1,332,291         | 1,361,601         | 1,382,026         | 1,402,756         | 1,423,797         |
| ELEMENTARY EDUCATION    | Mill Levy Apportionment        | 0                | 30,000            | 31,000            | 32,100            | 33,300            | 33,300            |
| ELEMENTARY EDUCATION    | Benefits                       | 25,242           | 25,999            | 26,779            | 27,583            | 28,410            | 29,262            |
| ELEMENTARY EDUCATION    | Unemployment                   | 3,826            | 3,997             | 4,085             | 4,146             | 4,208             | 4,271             |
| ELEMENTARY EDUCATION    | Medicare                       | 14,254           | 19,318            | 19,743            | 20,039            | 20,340            | 20,645            |
| ELEMENTARY EDUCATION    | Retirement Benefits            | 176,156          | 235,427           | 247,451           | 254,298           | 258,475           | 262,715           |
| ELEMENTARY EDUCATION    | Health Benefits                | 167,514          | 183,189           | 196,013           | 207,773           | 220,240           | 233,454           |
| ELEMENTARY EDUCATION    | Supplies                       | 32,873           | 30,000            | 30,074            | 30,545            | 30,658            | 30,771            |
| ELEMENTARY EDUCATION    | Curriculum and Books           | 97,157           | 105,000           | 108,150           | 112,041           | 114,704           | 117,429           |
| ELEMENTARY EDUCATION    | Travel                         | 22,000           | 22,660            | 23,340            | 24,040            | 24,761            | 25,504            |
| MIDDLE SCHOOL EDUCATION | Regular Salaries               | 603,851          | 555,000           | 567,210           | 575,718           | 584,354           | 593,119           |
| MIDDLE SCHOOL EDUCATION | Mill Levy Apportionment        | 0                | 16,000            | 16,800            | 17,700            | 18,700            | 18,700            |
| MIDDLE SCHOOL EDUCATION | Benefits                       | 8,509            | 8,764             | 9,027             | 9,298             | 9,577             | 9,864             |
| MIDDLE SCHOOL EDUCATION | Unemployment                   | 1,490            | 1,665             | 1,702             | 1,727             | 1,753             | 1,779             |
| MIDDLE SCHOOL EDUCATION | Medicare                       | 7,202            | 8,048             | 8,225             | 8,348             | 8,473             | 8,600             |
| MIDDLE SCHOOL EDUCATION | Retirement Benefits            | 90,727           | 96,129            | 101,087           | 103,917           | 105,657           | 107,424           |
| MIDDLE SCHOOL EDUCATION | Health Benefits                | 86,316           | 105,179           | 112,542           | 119,294           | 126,452           | 134,039           |
| MIDDLE SCHOOL EDUCATION | Supplies                       | 9,711            | 37,200            | 40,000            | 40,626            | 40,777            | 40,927            |
| MIDDLE SCHOOL EDUCATION | Curriculum and Books           | 35,679           | 68,900            | 71,143            | 74,425            | 76,941            | 79,541            |
| MIDDLE SCHOOL EDUCATION | Technical Services             | 0                | 0                 | 0                 | 0                 | 0                 | 0                 |
| MIDDLE SCHOOL EDUCATION | Travel                         | 93,888           | 96,705            | 99,606            | 102,594           | 105,672           | 108,842           |

|                                    |                                    |         |         |         |         |         |         |
|------------------------------------|------------------------------------|---------|---------|---------|---------|---------|---------|
| INTEGRATED EDUCATION               | Regular Salaries                   | 389,785 | 440,000 | 449,680 | 456,425 | 463,272 | 470,221 |
| INTEGRATED EDUCATION               | Benefits                           | 2,582   | 13,000  | 13,400  | 13,900  | 14,500  | 14,500  |
| INTEGRATED EDUCATION               | Unemployment                       | 1,169   | 1,320   | 1,349   | 1,369   | 1,390   | 1,411   |
| INTEGRATED EDUCATION               | Medicare                           | 5,643   | 6,380   | 6,520   | 6,618   | 6,717   | 6,818   |
| INTEGRATED EDUCATION               | Retirement Benefits                | 72,201  | 85,448  | 77,663  | 79,880  | 81,259  | 82,659  |
| INTEGRATED EDUCATION               | Health Benefits                    | 32,949  | 64,000  | 68,480  | 72,589  | 76,944  | 81,561  |
| INTEGRATED EDUCATION               | Supplies                           | 20,000  | 20,600  | 21,218  | 21,855  | 22,510  | 23,185  |
| INTEGRATED EDUCATION               | Curriculum and Books               | 73,966  | 76,185  | 80,000  | 82,400  | 84,872  | 87,418  |
| INTEGRATED EDUCATION               | Travel                             | 306     | 315     | 325     | 334     | 344     | 355     |
| OTHER GENERAL EDUCATION            | Regular Salaries                   | 41,682  | 47,935  | 49,373  | 50,854  | 52,379  | 53,951  |
| OTHER GENERAL EDUCATION            | Unemployment                       | 36      | 144     | 148     | 153     | 157     | 162     |
| OTHER GENERAL EDUCATION            | Medicare                           | 174     | 695     | 716     | 737     | 760     | 782     |
| OTHER GENERAL EDUCATION            | Retirement Benefits                | 2,237   | 9,309   | 9,840   | 10,247  | 10,554  | 10,871  |
| COCURRICULAR ACTIVITIES - NONATHLE | Supplies                           | 143,582 | 147,889 | 152,326 | 156,896 | 161,603 | 166,451 |
| SPECIAL EDUCATION SERVICES         | Services Purchased from Authorizer | 769,486 | 775,200 | 792,663 | 821,179 | 840,700 | 860,673 |
| STUDENT SUPPORT                    | Supplies                           | 19,667  | 20,257  | 20,864  | 21,490  | 22,135  | 22,799  |
| INSTRUCTIONAL SUPPORT              | Supplies                           | 10,000  | 10,300  | 10,609  | 10,927  | 11,255  | 11,593  |
| INSTRUCTIONAL SUPPORT              | Professional Educational Services  | 9,319   | 9,598   | 9,886   | 10,183  | 10,488  | 10,803  |
| INSTRUCTIONAL SUPPORT              | Technical Services                 | 600     | 618     | 637     | 656     | 675     | 696     |
| INSTRUCTIONAL SUPPORT              | Travel                             | 1,500   | 1,545   | 1,591   | 1,639   | 1,688   | 1,739   |
| SUPPORT SERVICES GENERAL ADMINIS   | Supplies                           | 400     | 412     | 424     | 437     | 450     | 464     |
| SUPPORT SERVICES GENERAL ADMINIS   | Legal Fees                         | 0       | 20,000  | 14,000  | 14,420  | 14,853  | 15,298  |
| SUPPORT SERVICES GENERAL ADMINIS   | Audit Services                     | 8,350   | 8,601   | 8,859   | 9,124   | 9,398   | 9,680   |
| SUPPORT SERVICES GENERAL ADMINIS   | Consulting                         | 16,000  | 4,000   | 4,120   | 4,244   | 4,371   | 4,502   |
| SUPPORT SERVICES GENERAL ADMINIS   | Contingency                        | 0       | 0       | 0       | 0       | 0       | 0       |
| SCHOOL ADMINISTRATION              | Regular Salaries                   | 617,776 | 891,800 | 911,420 | 925,091 | 938,967 | 953,052 |
| SCHOOL ADMINISTRATION              | Benefits                           | 5,250   | 5,407   | 5,570   | 5,737   | 5,909   | 6,086   |
| SCHOOL ADMINISTRATION              | Unemployment                       | 1,648   | 2,675   | 2,756   | 2,838   | 2,923   | 3,011   |
| SCHOOL ADMINISTRATION              | Medicare                           | 7,964   | 12,931  | 13,216  | 13,414  | 13,615  | 13,819  |
| SCHOOL ADMINISTRATION              | Retirement Benefits                | 100,433 | 158,000 | 177,660 | 182,376 | 185,172 | 188,010 |
| SCHOOL ADMINISTRATION              | Health Benefits                    | 50,882  | 121,000 | 129,470 | 137,238 | 145,472 | 154,201 |
| SCHOOL ADMINISTRATION              | Supplies                           | 4,548   | 4,684   | 4,825   | 4,969   | 5,118   | 5,272   |
| SCHOOL ADMINISTRATION              | Technical Services                 | 2,493   | 4,000   | 4,120   | 4,244   | 4,371   | 4,502   |
| SCHOOL ADMINISTRATION              | Purchased Professional Services    | 0       | 4,000   | 4,120   | 4,244   | 4,371   | 4,502   |
| SCHOOL ADMINISTRATION              | Equipment Lease                    | 28,940  | 33,000  | 33,000  | 33,000  | 36,300  | 39,930  |
| SCHOOL ADMINISTRATION              | Communication                      | 0       | 450     | 464     | 477     | 492     | 506     |
| SCHOOL ADMINISTRATION              | Postage                            | 0       | 500     | 515     | 530     | 546     | 563     |
| SCHOOL ADMINISTRATION              | Advertising                        | 26,308  | 51,000  | 37,530  | 38,656  | 39,816  | 41,010  |
| SCHOOL ADMINISTRATION              | Travel                             | 5,500   | 5,500   | 5,665   | 5,835   | 6,010   | 6,190   |
| SCHOOL ADMINISTRATION              | Other Purchased Services           | 200     | 1,000   | 1,030   | 1,061   | 1,093   | 1,126   |



|  |                                  |            |            |              |              |              |              |
|--|----------------------------------|------------|------------|--------------|--------------|--------------|--------------|
| CENTRAL ADMINISTRATION   | Supplies                         | 44,037     | 71,700     | 48,851       | 50,317       | 51,826       | 53,381       |
| CENTRAL ADMINISTRATION   | Electronic Media Materials       | 43,339     | 44,640     | 45,979       | 47,358       | 48,779       | 50,242       |
| CENTRAL ADMINISTRATION   | Technical Services               | 121,604    | 110,252    | 113,559      | 116,966      | 120,475      | 124,089      |
| RISK MANAGEMENT SERVICES   | Property and Liability Insurance | 51,470     | 53,147     | 55,273       | 57,484       | 59,783       | 62,174       |
| RISK MANAGEMENT SERVICES   | Workers Compensation Insurance   | 11,827     | 17,459     | 18,332       | 19,249       | 20,211       | 21,222       |
| TOTAL EXPENSES   |                                  | 8,850,099  | 10,635,970 | 10,756,751   | 10,945,570   | 11,145,532   | 11,348,821   |
| Earnings (loss) from operations  |                                  | 869,770    | 588,605    | 167,458      | 294,768      | 288,163      | 282,171      |
| Beginning Fund Balance   |                                  |            |            |              |              |              |              |
| Ending Fund Balance  |                                  |            |            |              |              |              |              |
| Debt Service Coverage Ratio  |                                  | 1.38       | 1.27       | 1.09         | 1.12         | 1.12         | 1.12         |
| Increase needed to meet Covenant   |                                  | 477,124.20 | 477,124.20 | 477,124.20   | 477,124.20   | 477,124.20   | 477,124.20   |
| Amount Above Covenant  |                                  | 392,645.42 | 111,480.76 | (309,666.44) | (182,356.18) | (188,961.25) | (194,953.13) |
| Students that could be lost and still meet covenant without cutting expenses |                                  | 56.00      | 15.75      | (42.65)      | (24.75)      | (25.26)      | (25.68)      |